



THE WINGS CLUB

www.wingsclub.org
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NEWS

The Wings Club Annual Meeting

With an entertaining look back at the speakers and events over the past 12 months, the Year in Review video kicked off the Annual Meeting of the Wings Club.

Kevin McAllister took command of the podium and gave his final address to the membership as the 71st president of the Club. Then, moving expeditiously through the business of the evening, he thanked the current officers and Board, announced a new slate of officers and Board of Governors, and turned over the gavel to incoming President Barry Eccleston.

Highlighting the best of the industry has become a much anticipated part of the Annual Meeting program. It is during this time that the Club honors industry pioneers with the Outstanding Aviator Award, announces the Distinguished Achievement Award honoree and recognizes members who have achieved Golden Eagle status.

In conjunction with partners from IAWA (International Aviation Women's Association), Robert A. "Bob" Hoover, former Air Show Pilot and United States Air Force Test Pilot was honored with the fifth annual Outstanding Aviator Award. Bob accepted remotely from his home in California, using his speech to express his heartfelt thanks to the Wings Club for the award and to convey its importance to him.



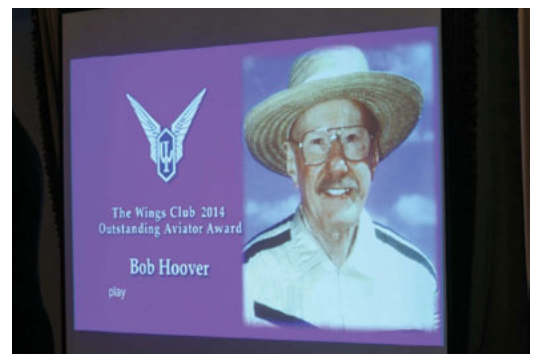
2014 Distinguished Achievement Award honoree, Dave Barger

Four members - Robert Doremus, Vincent Reilly, Robert Staubli and Richard Witkin - were recognized as new Golden Eagles. Robert Doremus and his wife flew in from Ohio to attend in person. Doremus had been a member since 1972 when, upon his return from Vietnam where he had been held as a prisoner of war, he was given a one year complimentary membership to the Club. Although in the intervening years he lived in New York infrequently, he kept up his membership due to his deep appreciation for the Club's original gesture of recognition and gratitude for his service.

To a spontaneous burst of applause from the audience, Mr. Dave Barger, CEO of JetBlue Airways was announced as the recipient of the Distinguished Achievement Award to be presented at the Annual Awards Gala on October 24, 2014 at the Waldorf-Astoria.

A special feature of the evening's program was an overview of his book Shaking the Skies by Giovanni Bisignani, the former Director General and CEO of the International Air Transport Association. In the book, Bisignani recounts his time with IATA and his key role in reshaping and modernizing the aviation industry.

The meeting was adjourned and members took the opportunity to network over cocktails and hors d'oeuvres.





THE WINGS CLUB

A Message From The President



*D*ear Wings Club Members:

On Wednesday evening March 26th, The Wings Club held its traditional Annual Meeting. At the meeting, I had the great honor to be elected as the 72nd President of the Wings Club. I look forward to the opportunity to serve the Club and its members.

I want to congratulate my predecessor and friend, Kevin McAllister, for an outstanding term as President. Through his leadership, the Wings Club is in excellent shape.

For the upcoming fiscal year, our Board of Governors consists of an experienced group of aviation executives who will provide the leadership necessary to guide the Club. The Executive Committee consists of John Plueger, Vice President, Secretary and President Elect; Mary Ellen Jones, Vice President; Todd Kallman, Treasurer; and Bob Craft, Counsel to the Board.

Our objective for the upcoming year is to continue the steady growth of your Club, and to refine and improve on the many programs we currently have underway. We have an attractive list of events scheduled for the coming months. The Aviation Leader Series Luncheons will feature Edward Bastian, President, Delta Airlines in June; Ray Conner, President & CEO, Boeing Commercial Airplanes in September; Ivan Chu, Chief Executive, Cathay Pacific in November; and Gary Kelly, Chairman, President and CEO of Southwest Airlines will return in December. And we have a couple of special treats in early 2015...

On June 23, 2014, we will host the second annual Wings Club Golf Invitational. This popular summer event will be held again at the scenic Liberty National Golf Club, in Jersey City, New Jersey, overlooking the Downtown Manhattan Skyline. The proceeds of the tournament benefit The Wings Club Scholarship Fund, which supports deserving students pursuing a career in aviation, and I encourage you to make your reservations soon.

We are committed to a major expansion of the Wings Club development efforts under Dave Barger and Dave McKay's leadership. There is a dedicated Development Committee working on this initiative. The goal is to provide an aviation student will a full one year scholarship, covering tuition, housing and related expenses. It is envisioned that this scholarship will be awarded on an annual basis at the Awards Gala. We are actively fund raising for this scholarship program.

In addition, we will continue our Student outreach efforts that Kevin started in partnership with *Aviation Week*.

The 72nd Annual Awards Gala will be held at the Waldorf-Astoria on Friday, October 24, 2014. This year, it will be our pleasure to honor our own Dave Barger, CEO JetBlue Airways (and Wings Club Past President), with the Distinguished Achievement Award.

It promises to be an exciting year at the Wings Club. I look forward to working with you and hope to see you at our events throughout the season.

Best regards,

Barry Eccleston
President
The Wings Club



HIGHLIGHTS FROM WINGS CLUB EVENTS

SEE WHAT YOU MISSED

JANUARY



January 30, 2014

Dr. Christoph Franz

**Chairman of the Executive Board & Chief Executive Officer
The Lufthansa Group**

Dr. Franz presented a wide ranging review of Lufthansa, their special relationship with North America and the state of the industry in Europe, remarking, "In air traffic, the old continent is clearly behind the Mid-East, Asia and the America's and only just in front of Africa: 4.5% is the average airline profit margin in the United States, 4.1% is the average margin in Asia, but only 1.3% in Europe. In Europe, consolidation lags behind, there are three big airline groups and a few big low cost carriers, but still maybe 50 carriers for a home market of 500 million people. That is too many carriers and too much capacity." Franz predicted, "I am sure that some of the carriers will step out of the market, others will move under the roof airline groups and there might be a few niche-players who can survive, but the overall picture will change and must change."

EARLY MARCH



March 4, 2014

Mr. Mark Dunkerley

**President and CEO
Hawaiian Airlines**

Mr. Dunkerley articulated the process followed by Hawaiian when it emerged from bankruptcy in 2005 and set a new strategic direction. "We decided to keep our core business model intact and looked to apply it more broadly following two macro influences that'll shape our world for the coming decades: the global trend toward leisure vs. business travel and the restoration of the Asian economy." To a surprised audience, he showed a graph depicting the dominance of the Asian economy over 2,000 years. He explained, "The ascent of Asia needs to be seen in historical context: the restoration of Asian economic supremacy after a small blip." The "small blip" he referred to was caused by the Industrial Revolution and Information Revolution, where size mattered less and the Europeans and then the Americans leveraged technology to "blow out GDP on a per capita basis."

LATE MARCH



March 27, 2014

Mr. Brad Tilden

**Chairman, President and Chief Executive Officer
Alaska Airlines Group**

Mr. Tilden started with an overview of Alaska Airlines, including their nine consecutive years of profitability, and continued with their strategy to succeed as a small, independent carrier in a field dominated by consolidated carriers. He noted, "We are a \$5.2 billion dollar company, but actually that is small for an airline; the big airlines now have revenues of \$37, \$38 and \$39 billion. The big three plus Southwest have 83% - 90% of the market depending on how you measure it." He continued, "We are independent and that is something that is important us, but to stay independent we have to perform for the customers. This punctuates the question, 'can a small company make it?' To keep the anticipation in the room at a manageable level, I am going to tell you now - I think so."



ON THE ROAD IN DUBLIN, IRELAND



A warm welcome from Marlin Dailey

Acknowledging both John Slattery for his leadership in establishing the European chapter and former chairman Greg Thomas for his three years at the helm, the current chairman of the European committee, Marlin Dailey, welcomed guests to the Eighth Annual Dublin Luncheon. Held this year on March 7th in the Westin Hotel's historic Banking Hall, it was again a sold-out event.

The featured speaker was JetBlue Airways CEO Dave Barger, who used the occasion to reflect on the recently commemorated 100th anniversary of commercial flight and to contrast how much things had changed as well as how much they had stayed the same since Tony Janus made that first short flight from St. Petersburg to Tampa.

Then, taking the audience for a look inside JetBlue, he explained, "We do things a bit differently. We are only a 5% player - you have to be irreverent; you have to be different. Fifteen years into the landscape of challenge, you have to be not afraid to venture into some pretty challenging areas."

He concluded his remarks by presenting a JetBlue pilot's jacket to Aer Lingus CEO Christoph Mueller in appreciation for their relationship dating back to 2008 and for "really running in a contrarian fashion, doing things differently with Aer Lingus."



Larry Stanley, Raymond Sisson, Christoph Mueller, John Slattery, Marlin Dailey



Dave Barger, featured speaker



A captive audience in the Westin Dublin Grand Ballroom



Eash Sundaram, Tracy Lynn Bink, Jeffrey Goodell



THE WINGS CLUB CANDIDS

JANUARY LUNCHEON



Christoph Franz



Colonel Jack Ozer, Kevin McAllister



Pre-lunch Reception



Aviation High School Students; table sponsored by JetBlue Airways



Christoph Franz, Kevin McAllister



Frank Lorenzo, Jeff Knittel





THE WINGS CLUB CANDIDS

EARLY MARCH LUNCHEON



Frank Hayes, Kristen Cloud, Phil Van Deusen, Trish Rubin



Mark Dunkerley



Ralph Tragale, Bob Aaronson, Thomas Bosco, Huntley Lawrence



Paul Grayzide, Toru Tsuchie, Jannette Lau, Richard Gilder, Leimomi Hall



Scott Mayerowitz, Leimomi Hall



Jenny Rogers, Kevin Valik



LATE MARCH LUNCHEON



Matte Yerber, Brad Tilden, Dave McKay, Jeff Martin



Jeuda Nemisc, Sarah Passeri, Kelly Rankin, Sherry Ortiz



John Stack, Mark Schulte, Ken Gazzola, Scott Ashton



Frank Hayes, Adelle Roban, Barry Eccleston



Jose Gonzalez, Eddie Jaisaree, Xavier Bourne



Seated: Dave McKay, Brad Tilden, Barry Eccleston, Kevin McAllister, Bob Reding Standing: Bob Craft, Gary Krauthamer, Roberto Kriete, Greg Thomas, Doug Walker

THE ANNUAL MEETING







March 2014

Dear Wings Club Members,

It has been an honor and a privilege to serve as the Wings Club President for this past year. It has been a very rewarding experience. I thank the Wings Club Officers, the Board of Directors, the staff and the entire membership for all of your support.

At the annual meeting, we were very fortunate to welcome Barry Eccleston as the next Wings Club President. Barry is an accomplished aerospace executive and has been a member of the Wings Club for over 27 years. The Club will be in capable hands under his leadership.

I am also pleased to report that the Wings Club is in solid financial position. Our membership figures are strong and attendance at the monthly Aviation Leaders Series Luncheons has been excellent due to the high quality of our speakers. Our international luncheons in Dublin and Geneva continue to sellout. At the Annual Awards Gala, we honored Jim Albaugh with the Distinguished Achievement Award, in front of an audience of nearly 1,200 guests.

During the past year, we worked hard on initiatives to enhance the value to our members, to build on our great history and expand the charitable mission of the Wings Club. At the monthly luncheons, we recognized many humanitarian organizations who use aviation to help those in need. We also expanded our student outreach initiatives to include speaking events at selected universities by Wings Club Board members.

To enhance member benefits, we introduced new events for the Club, including the Annual Golf Tournament and author speaking events featuring Winston Groom and Giovanni Bisignani. This year we also launched a new website to improve our communications and enhance the overall membership experience.

The Wings Club is well positioned to continue our successful growth into the future. Thank you for the honor to serve as your President.

Best regards,

Kevin McAllister



2014-2015 Board of Governors

Ian Aitken

Executive Vice President-EPI;
Rolls-Royce North America

James Albaugh

Senior Advisor; The Blackstone Group

Susan Baer

Principal, Arup

Ben Baldanza

President & CEO; Spirit Airlines

Bryan Bedford

President & CEO; Republic Airways

William Boisture

Chairman; Hawker Beechcraft

Edward Bolen

President & CEO; NBAA

Thomas Bosco

Aviation Director;

The Port Authority of New York and New Jersey

Raymond Conner

President & CEO;
Boeing Commercial Airplanes

Marlin Dailey

Chief Commercial Officer; AWAS

David Davenport

Senior Vice President;
FlightSafety International

Scott Donnelly

Chairman & CEO; Textron Inc.

Barry Eccleston

President; Airbus Americas, Inc.

Jeffrey Foland

EVP Marketing, Technology and Strategy;
United Airlines

Randall Greene

President & CEO;
Safe Flight Instrument Corporation

Robin Hayes

President; JetBlue Airways

Ralph Heath

Executive Vice President (Retired);
Lockheed Martin Corporation

Dawne Hickton

Vice Chair, President and CEO; RTI
International Metals, Inc.

Robert Isom

Executive Vice President & COO;
American Airlines

James Jacobs

President; JWJ Advisors

Mary Ellen Jones

Vice President, Sales - Asia Pacific and
China; Pratt & Whitney

Todd Kallman

President, TK Advisory Services, LLC

Gary Krauthamer

President; Krauthamer & Associates

Roberto Kriete

Cofounder & Member of the Board of
Directors; Avianca Holdings S.A.

Steven Loranger

Chairman Emeritus; Xylem Inc.

Kevin McAllister

Vice President & General Manager
Global Sales; GE Aviation

James Parker

Executive Vice President Air Operations;
FedEx Express

John Plueger

President & COO; Air Lease Corporation

Frank Pray

President & CEO, Intrepid Aviation

Robert Reding

Senior Advisor to the CEO;
FlightSafety International

John Rosanvallon

President & CEO;
Dassault Falcon Jet Corporation

Gary Spulak

President; Embraer Aircraft Holdings, Inc.

Greg Thomas

CEO; PrivatAir

Michael Van de Ven

EVP & COO, Southwest Airlines

Thomas Vice

President; Northrop Grumman
Technical Services

Douglas Walker

Senior Vice President;
SMBC Aviation Capital

The Wings Club is Pleased to Welcome its Additional 2014 Corporate Members

Corporate Members are recognized for their significant contributions to the aviation industry. Through Wings Club corporate membership, these firms support the ideals and mission of the Club and concurrently extend the full benefits of club membership to a select group of their executives.

American Express
Bristow Group
Embraer Executive Jets
Eurocopter USA
RTI International Metals, Inc.



THE WINGS CLUB
NEWSLETTER

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Save The Date

The June Luncheon

June 19, 2014
The Yale Club
Speaker: Edward Bastian
President
Delta Airlines

The 2nd Annual Golf Invitational

June 23, 2014
Liberty National Golf Club
Jersey City, New Jersey

The Annual Awards Gala

October 24, 2014
Waldorf Astoria
Distinguished Achievement Award
Recipient: Dave Barger,
CEO, JetBlue Airways



The September Luncheon

September 18, 2014
The Yale Club
Speaker: Raymond Conner
President & CEO
Boeing Commercial Airplanes

The November Luncheon

November 20, 2014
The Yale Club
Speaker: Ivan Chu
Chief Executive
Cathay Pacific

The December Luncheon

December 11, 2014
The Yale Club
Speaker: Gary Kelly
Chairman, President & CEO
Southwest Airlines